As one of the pioneering internet universities, the Universitat Oberta de Catalunya (Open University of Catalonia, UOC) has had the privilege of conferring an honorary doctorate on Sir Tim Berners-Lee, the creator of the web, the virtual space where the 100,000 people who make up the UOC community live, work and study together. His investiture came as the global financial crisis was beginning to wreak havoc on domestic economies and universities took up positions to deal with the more than likely rush from the unemployed in search of training. Sir Tim then predicted that his web would be the setting for the most opportunities for development thanks to its potential for growth as a tool for collaboration, “difficult times can be the catalyst for change; things start afresh in a more competitive environment.” He was describing the transformation of the web brought on by the new demands of a society caught up in the crisis.

Universities, and especially our own, which forms part of the web space designed by Berners-Lee two decades ago, want to act as a catalyst for this change. Consequently, during this academic year we have sought to strengthen our cooperation agreements with institutions, social agents and organisations in developing countries. Examples of this include an agreement with the Catalan Department of Employment for e-learning courses for 30,000 unemployed people, a collaboration agreement with Casablanca’s Hassan II University and the start-up of an online African campus with the African Virtual University.

To construct a new economy, transform society and fight for equality, we need the support of knowledge and the backing of universities. Change does not usually come from natural resources. It comes from ideas – and those ideas come from well trained people.

It is a question of being brave and innovative because we are in a society that is changing rapidly and that needs new answers to the challenges of education. We need to teach longer, we need to teach better and we need to teach more people and, to do so, universities have to change. We cannot respond to the challenges we face if we do not know how to make the education system an agent for innovation.

Therefore, the objective of higher education is, or should be, to improve citizens’ quality of life, contributing to the development of people, society and the economy. The leading economic powers will be those that have been able to convert themselves into learning societies, making lifelong learning their main aim. To do so, they will need educational institutions that are strong enough and flexible enough to adapt to these new times and new demands. Universities have to be able to respond to the needs of society, which is not the same as responding to the needs of the market.

Imma Tubella, President
SEP-OCT 2008

INAUGURAL LECTURE
Alfonso Vegara, President of the Fundación Metrópoli, gives the inaugural lecture for the academic year entitled Planning and Beyond in the Globalising World.

STUDENTS
- The UOC’s academic year 2008-2009 begins with almost 35,000 students.

AWARDS
- A blog on Josep Pla’s Quadern Gris wins the lletrA 2008 award.

HONORARY DOCTORATE

TEACHING
- The Catalan government and the UOC create two new training programmes: Prevention and Detection of Domestic Violence, and Management of Residential Care Centres for the Elderly.
- The Catalan government, the Institute of Human Rights and the UOC introduce the first master’s degree course in Human Rights and Democracy.

COOPERATION
- Pilot initiative from the Campus for Peace and the SER PAZ Foundation for the social integration of young gang members in Ecuador.

DISSEMINATION OF KNOWLEDGE
- Teachers and experts from the UOC analyse the financial crisis.

STUDENTS
- Writer Jaume Cabré talks to students from the UOC about his latest book, Les veus del Pamano.
NOV-DEC 2008

STUDENTS
Graduation ceremony in Barcelona and Madrid, with around 4,600 students.

CHAIRS
International experts discuss how to combat the digital divide through education at the UOC UNESCO Chair in E-Learning seminar.

COOPERATION
The UOC sets the groundwork for the EcoUniversity.

DISSEMINATION OF KNOWLEDGE
The Polish sociologist and thinker Zygmunt Bauman analyses education in a world of diasporas as part of the series of Debates on Education.

COOPERATION
The UOC sets the groundwork for the EcoUniversity.

A new way of browsing UOC content unveiled: Networked Knowledge.

- Niberta and Cuadernos de Viaje, new collections from Editorial UOC.
  http://www.editorialuoc.cat

INSTITUTIONAL
Inaugural summit meeting of the Euro-Mediterranean University, an institution which aims to promote scientific and academic knowledge in the Mediterranean region.

INNOVATION
The UOC and Orange join forces to develop content for e-book readers as an educational tool.

JAN-FEB 2009

RESEARCH
The eLearn Center opens. The first e-learning research and innovation centre in Spain, with researchers from all over the world.
  http://www.innovauoc.org/elearncenter/

DISSEMINATION OF KNOWLEDGE
Walk In, the UOC’s new institutional journal.

MOBILITY
The UOC sends out a total of 42,377 final subject marks for the second semester by SMS.

- The UOC now has 500 subjects adapted to various mobile devices.

TEACHING
The UOC provides management training to executives from the Leche Pascual Group.
ALUMNI
• First meeting of the UOC Alumni community in Madrid.

DISSEMINATION OF KNOWLEDGE
TALAIA: the knowledge society terminology observatory, created by the UOC and Termcat.
Roll-out of OffLletra, offering greater interactivity through the addition of multimedia material and information by readers.

INSTITUTIONAL
• Alliance with Casablanca’s Hassan II Mohammedia University for the mobility of capital and knowledge.
• The UOC and “la Caixa” sell off GEC to two investment funds.

EHEA
• EHEA experts Guy Haug and Perla Cohen analyse the new university master’s degree courses.

INNOVATION
• The UOC implements the first University à la carte television channel.

DISSEMINATION OF KNOWLEDGE
• Pasqual Maragall invited to take part in the Tribuna Oberta Vilafranca.
• Lletra promotes the TopobioGraphies of the Catalan Exile project, which covers the lives and literature of the Catalan exiles of 1939, with contributions from users and mashups of online applications including Google Maps and YouTube.

TEACHING
• Start up of the National and Identity Studies area, directed by the historian Agustí Colomines.
MAY-JULY 2009

DISSEMINATION OF KNOWLEDGE

The UOC and the NMC publish the translation into Catalan and Spanish of the 2009 Horizon Report on emerging technologies in educational innovation.

Jürgen Habermas, the German thinker and philosopher, goes over his work at the UOC.

EHEA

The UOC offers five new degree courses for the upcoming academic year: Social Education, Communication, Information and Documentation, Catalan Language and Literature, and Tourism.

The Council of Universities approves the UOC’s new Multimedia degree course.

Fourteen degree courses and six master’s degrees in the EHEA-adapted academic offer.

RESEARCH

The Integration of the Internet in the Spanish School Curriculum report drafted by faculty and researchers from the UOC at the request of the Fundación Telefónica reveals that ICTs are still hardly used in the classroom.

Twelve UOC research groups obtain AGAUR recognition.

INSTITUTIONAL

Appearance of President Imma Tubella before the Catalan parliament.

Agreement between the ombudsmen for the UOC and Catalonia to collaborate in the defence of the university community.

Ten years of Catalan Language and Literature studies at the UOC.

The start of celebrations to mark the fifteenth anniversary of the UOC, with the presentation of the logo which will preside over all the events during the academic year 2009-2010, the work of painter and illustrator Perico Pastor.

TEACHING

Spain’s first virtual master’s degree in Arabic and Islamic studies, with international experts.

The Catalan Department of Employment and the FUOC introduce a free e-learning programme for 30,000 unemployed people in Catalonia.

AWARDS

Manuel Castells receives the Catalunya award in Sociology.

The UOC’s new Virtual Campus is the best educational portal, according to the IMS Global Consortium.

The UOC wins the Alares award for reconciliation of working, family and personal life.

COOPERATION

Agreement between the African Virtual University and the UOC to create a campus for peace for Africa.

ALUMNI

Gabriel Ferraté plays a leading role in the first meeting of UOC graduates.
# The UOC in Figures

## Distribution of Students by Type of Studies

### Official Courses

<table>
<thead>
<tr>
<th>Degree</th>
<th>EHEA degrees</th>
<th>Non-EHEA degrees</th>
<th>Diplomas and foundation degrees</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>3,452</td>
<td>21,488</td>
<td>16,863</td>
</tr>
</tbody>
</table>

### UOC-Specific Courses

<table>
<thead>
<tr>
<th>Postgraduate</th>
<th>University master’s degrees</th>
<th>1,486</th>
</tr>
</thead>
<tbody>
<tr>
<td>PhD</td>
<td>PhD</td>
<td>77</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Postgraduate</th>
<th>Master’s degrees</th>
<th>769</th>
</tr>
</thead>
<tbody>
<tr>
<td>Postgraduate courses</td>
<td>1,402</td>
<td></td>
</tr>
<tr>
<td>Specialist courses</td>
<td>1,086</td>
<td></td>
</tr>
</tbody>
</table>

| UOC-specific qualification    | 594              |      |

<table>
<thead>
<tr>
<th>Others</th>
<th>University @thenaeum</th>
<th>3,242</th>
</tr>
</thead>
<tbody>
<tr>
<td>Virtual Summer and Winter School</td>
<td>2,816</td>
<td></td>
</tr>
<tr>
<td>Others</td>
<td>Catalyst, refresher courses, Travel programme, Seminars</td>
<td>1,103</td>
</tr>
</tbody>
</table>

Total: 54,378

The new degrees account for 3,452 students.
2. DISTRIBUTION OF STUDENTS BY AGE

**DIPLOMAS AND DEGREES (NOT EHEA)**

- **Total: 38,311**
  - From 18 to 21: 549
  - From 22 to 25: 4,214
  - From 26 to 30: 9,449
  - Over 30: 24,099

**DEGREES (EHEA)**

- **Total: 3,452**
  - From 18 to 21: 174
  - From 22 to 25: 462
  - From 26 to 30: 759
  - Over 30: 2,057

**UNIVERSITY MASTER'S DEGREES**

- **Total: 1,486**
  - From 18 to 21: 121
  - From 22 to 25: 324
  - From 26 to 30: 630
  - Over 30: 411

**PhD**

- **Total: 77**
  - From 18 to 21: 5
  - From 22 to 25: 30
  - From 26 to 30: 40
  - Over 30: 7

**POSTGRADUATE**

- **Total: 3,257**
  - From 18 to 21: 6
  - From 22 to 25: 156
  - From 26 to 30: 599
  - Over 30: 2,496

**OTHERS**

- **Total: 7,795**
  - From 18 to 21: 25
  - From 22 to 25: 881
  - From 26 to 30: 4,954
  - Over 30: 1,935

**Total: 54,378**
3. DISTRIBUTION OF STUDENTS BY SEX

<table>
<thead>
<tr>
<th>Category</th>
<th>Male</th>
<th>Female</th>
</tr>
</thead>
<tbody>
<tr>
<td>Diplomas and degrees (not EHEA)</td>
<td>19,290</td>
<td>19,021</td>
</tr>
<tr>
<td>Degrees (EHEA)</td>
<td>1,295</td>
<td>2,157</td>
</tr>
<tr>
<td>University master’s degrees</td>
<td>928</td>
<td>558</td>
</tr>
<tr>
<td>PhDs</td>
<td>47</td>
<td>30</td>
</tr>
<tr>
<td>Postgraduate</td>
<td>1,575</td>
<td>1,682</td>
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<tr>
<td>Others</td>
<td>4,131</td>
<td>3,664</td>
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</table>

4. EVOLUTION OF THE NUMBER OF ENROLMENTS

**UNDERGRADUATE: DIPLOMAS AND DEGREES**

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>14,837</td>
<td>21,374</td>
<td>25,783</td>
<td>30,767</td>
<td>33,996</td>
<td>37,095</td>
<td>39,494</td>
<td>40,860</td>
<td>42,397</td>
</tr>
</tbody>
</table>

**POSTGRADUATE: MASTER’S, POSTGRADUATE AND PHD STUDIES**

<table>
<thead>
<tr>
<th></th>
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<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>1,321</td>
<td>1,636</td>
<td>2,902</td>
<td>2,662</td>
<td>3,324</td>
<td>3,621</td>
<td>3,731</td>
<td>4,636</td>
<td>4,820</td>
</tr>
</tbody>
</table>

**OTHERS**

<table>
<thead>
<tr>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>2,069</td>
<td>3,049</td>
<td>6,970</td>
<td>6,876</td>
<td>8,749</td>
<td>7,161</td>
</tr>
</tbody>
</table>
## THE UOC IN FIGURES

### 5. DISTRIBUTION OF STUDENTS BY PROGRAMME

<table>
<thead>
<tr>
<th>DEPARTMENTS</th>
<th>PROGRAMMES</th>
<th>NUMBER OF STUDENTS</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economics and Business Studies</td>
<td>Diploma in Business Sciences</td>
<td>9,112</td>
</tr>
<tr>
<td></td>
<td>Diploma in Tourism</td>
<td>1,419</td>
</tr>
<tr>
<td></td>
<td>2nd cycle Business Administration and Management</td>
<td>1,841</td>
</tr>
<tr>
<td></td>
<td>2nd cycle Labour Sciences</td>
<td>1,614</td>
</tr>
<tr>
<td></td>
<td>2nd cycle Market Research and Techniques</td>
<td>1,044</td>
</tr>
<tr>
<td></td>
<td>Master’s Degree in Health and Safety</td>
<td>412</td>
</tr>
<tr>
<td>Information and Communication Sciences</td>
<td>Degree in Audiovisual Communication</td>
<td>628</td>
</tr>
<tr>
<td></td>
<td>2nd cycle Documentation Studies</td>
<td>816</td>
</tr>
<tr>
<td></td>
<td>2nd cycle Advertising and Public Relations</td>
<td>996</td>
</tr>
<tr>
<td></td>
<td>Official Master’s Degree in the Info. and Knowledge Society</td>
<td>394</td>
</tr>
<tr>
<td>Law and Political Science</td>
<td>Degree in Law</td>
<td>3,908</td>
</tr>
<tr>
<td></td>
<td>2nd cycle Administration and Political Science</td>
<td>471</td>
</tr>
<tr>
<td></td>
<td>Degree in Law (in Spanish)</td>
<td>1,026</td>
</tr>
<tr>
<td>Arts and Humanities</td>
<td>Degree in Catalan Language and Literature</td>
<td>625</td>
</tr>
<tr>
<td></td>
<td>Degree in Humanities</td>
<td>2,187</td>
</tr>
<tr>
<td></td>
<td>2nd cycle East Asian Studies</td>
<td>733</td>
</tr>
<tr>
<td></td>
<td>Degree in Humanities (in Spanish)</td>
<td>631</td>
</tr>
<tr>
<td>Psychology and Educational Sciences</td>
<td>Degree in Psychology</td>
<td>3,843</td>
</tr>
<tr>
<td></td>
<td>2nd cycle Psychology</td>
<td>1,766</td>
</tr>
<tr>
<td></td>
<td>Degree in Psychology (in Spanish)</td>
<td>1,795</td>
</tr>
<tr>
<td></td>
<td>Official Master’s Degree in Education and ICT (e-learning)</td>
<td>497</td>
</tr>
<tr>
<td>IT and Telecommunications</td>
<td>Foundation Degree in Management IT</td>
<td>2,339</td>
</tr>
<tr>
<td></td>
<td>Foundation Degree in Systems IT</td>
<td>3,024</td>
</tr>
<tr>
<td></td>
<td>Foundation Degree in Telecommunications, specialising in Telematics</td>
<td>969</td>
</tr>
<tr>
<td></td>
<td>2nd cycle Computer Engineering</td>
<td>976</td>
</tr>
<tr>
<td></td>
<td>Degree in Multimedia</td>
<td>594</td>
</tr>
<tr>
<td></td>
<td>Official Master’s Degree in Free Software</td>
<td>412</td>
</tr>
</tbody>
</table>
THE UOC IN FIGURES

**TEACHING AND MANAGEMENT STAFF**

<table>
<thead>
<tr>
<th>Faculty</th>
<th>200</th>
</tr>
</thead>
<tbody>
<tr>
<td>Teaching collaborators</td>
<td>2,346</td>
</tr>
<tr>
<td>Management staff</td>
<td>544</td>
</tr>
</tbody>
</table>

Of the 200 faculty, 62.5% have doctorates and 66% are accredited by the university system.

**GRADUATES**

1. DISTRIBUTION OF GRADUATES BY TYPE OF STUDIES (2007-2008)

- **Master’s degrees and postgraduate studies**
  - 3,012
- **PhD**
  - 1,504
- **University master’s degrees**
  - 1,367
- **Diploma**
  - 130
- **Degree**
  - Total: 6,020


<table>
<thead>
<tr>
<th>Year</th>
<th>Degree</th>
<th>PhD</th>
<th>Degrees and postgraduate studies</th>
</tr>
</thead>
<tbody>
<tr>
<td>1999-00</td>
<td>118</td>
<td>142</td>
<td>431</td>
</tr>
<tr>
<td>2000-01</td>
<td>954</td>
<td>431</td>
<td>1,466</td>
</tr>
<tr>
<td>2001-02</td>
<td>2,094</td>
<td>954</td>
<td>2,225</td>
</tr>
<tr>
<td>2002-03</td>
<td>2,225</td>
<td>1,466</td>
<td>2,808</td>
</tr>
<tr>
<td>2003-04</td>
<td>2,808</td>
<td>2,225</td>
<td>3,008</td>
</tr>
</tbody>
</table>
ACCOMPANYING STUDENTS

Initial counsellors 289
Follow-up counsellors 315
Subjects offered 1,274
Virtual classrooms 2,302
Examination centres 25
Support centres 17
Support and liaison points 49
Help from the support centres 127,000
Briefing sessions 143
Commissions 35, with 123 representatives
Dissertations available from the Library 938
Library resources available in the classrooms 26,994

DISSEMINATION OF KNOWLEDGE

Articles, studies and teaching materials downloaded 1,721,958
Subscribers to digital publications 12,357
Number of visits to UOC YouTube channel 286,597
Number of articles published 95
Books published by Editorial UOC 122 new books and 23 reprints
New collections 5, Acción Cultura, Niberta, Campus per la Pau, Quaderns de l’ICA and Cuerpos que cuentan.
STUDENTS LIVING ABROAD ON 1st AND 2nd CYCLE STUDIES

- Over 35,000
- Over 15,000
- up to 500
- up to 100
- up to 50
- up to 20
- up to 10

Countries:
- USA
- Mexico
- Argentina
- Colombia
- Honduras
- Nicaragua
- Panama
- El Salvador
- Peru
- Bolivia
- Uruguay
- Brazil
- Chile
- Cuba
- Dominican Republic
- Puerto Rico
- Costa Rica
- Trinidad and Tobago
- Venezuela
- French Guiana
- Canada
- Dominican Republic
- Puerto Rico
- Trinidad and Tobago
- Venezuela
- French Guiana
...AND ON ALL FIVE CONTINENTS
THE ONLINE UNIVERSITY
THE GLOBAL UNIVERSITY
Three EHEA-adapted degree courses were introduced during the academic year 2008-2009: Law, Humanities and Psychology. To define the process for monitoring official degree and master's degree qualifications, the UOC decided to participate in the pilot programme started by AQU: Experimental Monitoring of Degree and Master's Degree Courses. The two participating programmes are the degree in Law and the master's degree in Health and Safety.
14

11 degree courses were approved in the academic year 2008-2009:
- Communication
- Information and Documentation
- Catalan Language and Literature
- Social Education
- Business Administration and Management
- Marketing and Market Research
- Tourism
- Multimedia Studies
- Computer Engineering
- Labour Relations and Occupation
- Telecommunications Technologies

2 master's degree courses were approved in the academic year 2008-2009:
- Political Analysis
- Cultural Management, in cooperation with the University of the Balearic Islands

Approval has also been obtained for the master's degree in Teacher Training coordinated by Pompeu Fabra University, in which the UOC participates.

The following courses have also passed an approvals process to become university master's degrees:
- Master's degree in Education and ICTs (e-learning)
- Master's degree in Health and Safety
- Master's degree in Free Software
- Master's degree in the Information and Knowledge Society

The Internal Quality Assurance System for Law and Political Sciences Studies was approved by the AQU in the 2007 call for the AUDIT programme.

The UOC has presented its design of the Internal Quality Assurance System to the AQU. This system is intended to be applied to all the University's studies in the 2009 call for the AUDIT programme. The system will allow the UOC to add processes for the ongoing improvement of all the processes which directly affect the teaching offered by the University.

For the first time the UOC took part in the study that the AQU performs every three years regarding the employment of Catalan university graduates. 295 of the 1,146 UOC graduates of diploma and degree courses from the academic year 2004 took part. The results of the study can be consulted here: http://www.aqu.cat/activitats/insercio_laboral/estudi_2008_graduats.html.

The UOC's Teaching Assessment Manual obtained a positive certification from the AQU. This manual describes the process for achieving recognition for a consolidated teaching career. The teaching activities of 27 faculty members will be assessed during academic year 2009-2010.
RESEARCH AND INNOVATION

Over the academic year 2008-2009, the UOC has worked to foster and consolidate research and innovation, while improving the synergies between these two activities. In terms of research, there has been a concerted effort to gain assessment and accreditation from the Catalan government for the most consolidated research groups. Likewise, the University has continued to promote innovation as part of its culture, encouraging innovative projects and initiatives in a range of areas.

Research and innovation at the UOC is organised into three areas, alongside the work carried out within the University’s departments and management areas. The Internet Interdisciplinary Institute (IN3) plays home to the interdisciplinary research into the information and knowledge society. The Open Innovation Office promotes the development of projects and practices to improve teaching, technology, organisation and management. The eLearn Center was created in February of 2009 to help drive research, innovation and training in e-learning. The University’s departments and management areas, which are involved in the work of these bodies, also develop research and innovation in the disciplines and fields in which they have expertise.

THE IN3: ANALYSIS OF THE INFORMATION AND KNOWLEDGE SOCIETY
The IN3, as one of the UOC’s research centres, focuses its work on the interdisciplinary environment of the information and knowledge society and provides support for a total of thirteen research groups.

THE ELEARN CENTER: RESEARCH, INNOVATION AND TRAINING IN E-LEARNING
The eLearn Center was opened in February 2009 with the aim of articulating and expanding research, innovation and training in e-learning at the UOC. Thus, it promotes the Time in E-Learning research programme; innovation projects to improve teaching practices in terms of the use of ICT, and knowledge transfer through its own e-learning training programme. Likewise, the centre is working to offer a doctoral programme in e-learning from next year, which will encourage the writing of doctoral theses linked to the centre’s lines of activity and train future researchers in the field of e-learning.

The eLC currently has around a hundred members in the research and innovation groups; faculty, researchers and other UOC professionals who collaborate; its own staff, and the professionals from other institutions and fields linked to e-learning.

RESEARCH WITHIN DEPARTMENTS
The remaining research activity which occurs within the departments covers a total of fourteen research groups, not including faculty developing research projects on their own or in collaboration with other institutions.

RESEARCH ACTIVITY
In order to encourage research, four different calls were published over the course of the academic year:

- Call to cover five senior research positions, aimed at visiting researchers and focusing on the field of e-learning.
- Call for grants so that visiting professors can contribute to the IN3’s lines of research.
- Call aimed at UOC faculty to add three resident researchers to work full-time on a project relating to the interdisciplinary study of the information and knowledge society or information and communication technologies.
- Call aimed at a UOC research group to create a knowledge community on a competitive basis and associated with outside institutions.
Another highlight of the year was the official recognition as research groups for twelve groups from the UOC by the Agència de Gestió d’Ajuts Universitaris i de Recerca (University and Research Grants Management Agency, AGAUR). Nine of the groups awarded this distinction are emergent groups. The agency thus recognises the teams’ potential for the future and so spurs them on to obtain consolidation in the next call. Of the other three groups recognised as consolidated, the Catalan government stressed, among other things, the work they have done over the last four years, the cohesion and convergence of the lines of research, the high quality of their joint scientific publications and the dissemination of the knowledge they generated to society as a whole.

With respect to the PhD on the Information and Knowledge Society programme, the year saw the reading of eleven doctoral theses and twenty-one PhD candidates obtained the Advanced Studies Diploma. A total of twenty-eight research interns received grants in the academic year 2008-2009 to enable them to work on their doctoral theses.

The Scientific Committee met on 7 and 8 September 2009 at the IN3 headquarters in Castelldefels to assess the PhD programme, the UOC’s scientific policy and the research done over the course of the year. The Committee members are: Martin Carnoy, Rosalind Williams, Betty Collis, William Dutton, Jerry Feldman, Miguel Ángel Lagunas, Robin Mansell, Vicente López, Guido Martinotti, Vicenç Navarro, William J. Mitchell, Charlotte Nirmalani Gunawardena, Marina Subirats and Xavier Vives.
## FINANCIAL REPORT

### RESULTS ACCOUNT 2008

#### UOC IN3 PROJECTS TOTAL

<table>
<thead>
<tr>
<th></th>
<th>UOC</th>
<th>IN3</th>
<th>PROJECTS</th>
<th>TOTAL</th>
<th>FUOC</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Net turnover</strong></td>
<td>46,798,292.12</td>
<td>950,426.49</td>
<td>1,638,875.10</td>
<td>49,387,993.71</td>
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<tr>
<td><strong>Ancillary income</strong></td>
<td>75,684.41</td>
<td>-260,482.64</td>
<td>0.00</td>
<td>-184,798.23</td>
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<tr>
<td><strong>Operating subsidies</strong></td>
<td>26,828,759.11</td>
<td>3,957,150.83</td>
<td>33,633.47</td>
<td>30,819,543.41</td>
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<tr>
<td><strong>Subsidies, donations and capital legacies</strong></td>
<td>7,813,344.58</td>
<td>0.00</td>
<td>0.00</td>
<td>7,813,344.58</td>
<td></td>
</tr>
<tr>
<td><strong>Donations</strong></td>
<td>41,680.71</td>
<td>0.00</td>
<td>0.00</td>
<td>41,680.71</td>
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<tr>
<td><strong>Excess provisions for risks and expenditure</strong></td>
<td>562,906.13</td>
<td>71,535.60</td>
<td>0.00</td>
<td>634,441.73</td>
<td></td>
</tr>
<tr>
<td><strong>Total operating income</strong></td>
<td>82,120,667.06</td>
<td>4,718,630.28</td>
<td>1,672,508.57</td>
<td>88,511,805.91</td>
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</table>

#### OPERATING EXPENDITURE

<table>
<thead>
<tr>
<th></th>
<th>UOC</th>
<th>IN3</th>
<th>PROJECTS</th>
<th>TOTAL</th>
<th>FUOC</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Financial aid and others</strong></td>
<td>346,907.19</td>
<td>12,064.34</td>
<td>0.00</td>
<td>358,971.53</td>
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<tr>
<td><strong>Provisions</strong></td>
<td>1,485,191.01</td>
<td>0.00</td>
<td>-134.85</td>
<td>1,485,056.16</td>
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<tr>
<td><strong>Personnel costs</strong></td>
<td>28,075,893.63</td>
<td>2,870,375.35</td>
<td>125,422.52</td>
<td>31,071,691.50</td>
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</tr>
<tr>
<td><strong>Allocation for fixed asset amortisation</strong></td>
<td>8,439,993.55</td>
<td>0.00</td>
<td>0.00</td>
<td>8,439,993.55</td>
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</tr>
<tr>
<td><strong>Variation of trading provisions</strong></td>
<td>1,058,641.84</td>
<td>0.00</td>
<td>9,969.04</td>
<td>1,068,610.88</td>
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<tr>
<td><strong>External services</strong></td>
<td>43,936,416.94</td>
<td>1,962,620.72</td>
<td>934,075.66</td>
<td>46,833,113.32</td>
<td></td>
</tr>
<tr>
<td><strong>Taxes</strong></td>
<td>49,725.61</td>
<td>79,577.95</td>
<td>57,473.66</td>
<td>186,777.22</td>
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</tr>
<tr>
<td><strong>Total operating expenditure</strong></td>
<td>83,392,769.77</td>
<td>4,924,638.36</td>
<td>1,126,806.03</td>
<td>89,444,214.16</td>
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#### Operating results

<table>
<thead>
<tr>
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</thead>
<tbody>
<tr>
<td><strong>Operating results</strong></td>
<td>-1,272,102.71</td>
<td>-206,008.08</td>
<td>545,702.54</td>
<td>-932,408.25</td>
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<tr>
<td><strong>Financial income</strong></td>
<td>1,298,066.12</td>
<td>0.00</td>
<td>0.00</td>
<td>1,298,066.12</td>
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<tr>
<td><strong>Financial expenditure</strong></td>
<td>521,341.38</td>
<td>0.00</td>
<td>0.00</td>
<td>521,341.38</td>
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</tr>
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#### Financial year results

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<tr>
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<th>TOTAL</th>
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</thead>
<tbody>
<tr>
<td><strong>Financial year results</strong></td>
<td>-495,377.97</td>
<td>-206,008.08</td>
<td>545,702.54</td>
<td>-155,683.51</td>
<td></td>
</tr>
<tr>
<td><strong>Extraordinary income</strong></td>
<td>113,647.49</td>
<td>0.00</td>
<td>0.00</td>
<td>113,647.49</td>
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<tr>
<td><strong>Extraordinary expenditure</strong></td>
<td>-106,461.77</td>
<td>31,343.70</td>
<td>0.00</td>
<td>-75,118.07</td>
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#### Pre-tax results

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</tr>
</thead>
<tbody>
<tr>
<td><strong>Pre-tax results</strong></td>
<td>-275,268.71</td>
<td>-237,351.78</td>
<td>545,702.54</td>
<td>33,082.05</td>
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</tr>
<tr>
<td><strong>Tax on profits</strong></td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
<td>0.00</td>
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#### Financial year results

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<td><strong>Financial year results</strong></td>
<td>-275,268.71</td>
<td>-237,351.78</td>
<td>545,702.54</td>
<td>33,082.05</td>
<td></td>
</tr>
</tbody>
</table>

Turnover in euros
DISTRIBUTION OPERATING EXPENDITURE ITEMS 2008

- Personnel costs: 34.74%
- External services: 52.36%
- Cash aid and others: 0.40%
- Taxes: 0.21%
- Provisions: 1.66%
- Allocation for fixed asset amortisation: 9.44%
- Variation in trading provisions: 1.19%

DISTRIBUTION OPERATING INCOME ITEMS 2008

- Net turnover: 55.59%
- Other capital subsidies: 2.12%
- Other operating subsidies: 2.63%
- Generalitat capital subsidies: 6.71%
- Generalitat operating subsidies: 32.19%
- Excess provisions for risk and expenditure: 0.72%
- Donations: 0.05%
- Other capital subsidies: 2.12%
- Other operating subsidies: 32.19%
- Generalitat capital subsidies: 6.71%
- Generalitat operating subsidies: 32.19%
- Excess provisions for risk and expenditure: 0.72%
- Donations: 0.05%
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